

# 2025 – 2026 Comprehensive School Support Plan

### **Profile Information**

Division: Norfolk School: Little Creek Elementary School

Principal: Cheryl Coghlan Federal Designations:

# Stakeholder/Family & Community Engagement

List all stakeholder/Family Community Partners involved and their specific roles.

Resource Partners	Service Partners	Strategic Partners
PetSmart	Little Creek Church	East Little Creek Business Association
Dirty Buffalo	US Navy – George Bush	
Jason's Deli		
Fuddruckers		
Papa John's		
Jimmy John's		
Dairy Queen		
Pizza Hut		
Jessy's Taqueria		
Moe's Southwest Grill		
Little Creek Church		
BJ'S Wholesale		
Studio East		
Aviation Institute of Maintenence		
Little Creek Crossfit		
Black Girls Social Club		
Hampton Inn & Suites		
Southern Eye Care		

Describe how the school will routinely involve internal and external stakeholders in the school improvement process to include conducting the needs assessment; selecting evidence-and research-based strategies; and developing, implementing, monitoring, and evaluating the plan.



Domain I: Academic			Content Area: English	
Barrier(s): 52% of students are proficient or p	passed advance on the 2025 Read	ding SOL test.		
SMART Goal Statement: By the end of the 20	025-2026 school year, reading pe	rformance will increase f	from 52% to 60% by increas	sing the total number of students
who earn a pass proficient English SOL score a	and those who earn a pass advan	ced English SOL score.		
(Evidence-based) Strategy Name: Decoding (	K-2) &	Description:		
Decoding/Comprehension (3-5)		K-3 - Teach students to	decode words, analyze wo	ord parts, and write and
Tier of Evidence: Strong		recognize words.	decode words, analyze we	ora parts, and write and
		3-5 - Build students' de	ecoding skills to read comp	lex multisvllabic words.
			•	actices to help students make
		sense of the text.	,	·
Student Measure #1: 60% of students will pla	ace in the at/above or on watch	Student Measure #2:	50% of students will demor	nstrate proficiency or needs
bands of the STAR reading assessment.		improvement on the d	istrict reading unit assessm	nents.
Staff Measure #1: 100% of teachers will impl	ement decoding routines with	Staff Measure #2: 100	0% of teachers will utilize Lo	exia lessons and administer
fidelity and annotation and summarization as measured by walkthroughs.		prescribed lessons to students.		
fidelity and annotation and summarization as	measured by warktinoughs.	preseribed lessons to s	reactits.	
fidelity and annotation and summarization as	measured by waiktinoughs.	presentate lessons to s	reducites.	
fidelity and annotation and summarization as	measured by waiktinoughs.	presended ressons to s	reduction.	
Action Steps	measured by waiktinoughs.	preseribed ressorts to s	ludents.	Budget (local, state, federal
·	measured by waiktinoughs.	preseribed ressorts to s	induction.	Budget (local, state, federal funds)
Action Steps			Position Responsible	• • • • • • • • • • • • • • • • • • • •
Action Steps (Describe the step and include who will	Start of Action Step	End of Action Step		funds)
Action Steps (Describe the step and include who will implement and how often it will be			Position Responsible	funds) *Title I schools must add
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Action Steps (Describe the step and include who will implement and how often it will be implemented) *At least one Action Step must be			Position Responsible	funds)  *Title I schools must add  Title I Application
Action Steps (Describe the step and include who will implement and how often it will be implemented)  *At least one Action Step must be created for family engagement*	Start of Action Step	End of Action Step	Position Responsible for Monitoring	funds) *Title I schools must add Title I Application measurable objectives*
Action Steps (Describe the step and include who will implement and how often it will be implemented) *At least one Action Step must be created for family engagement* Daily phonics instruction (using the EBI) provided in whole and/or small group	Start of Action Step	End of Action Step	Position Responsible for Monitoring  Administrator Reading Specialist	funds) *Title I schools must add Title I Application measurable objectives*
Action Steps (Describe the step and include who will implement and how often it will be implemented)  *At least one Action Step must be created for family engagement*  Daily phonics instruction (using the EBI)	Start of Action Step	End of Action Step	Position Responsible for Monitoring  Administrator	funds)  *Title I schools must add Title I Application measurable objectives*  Budget – General
Action Steps (Describe the step and include who will implement and how often it will be implemented) *At least one Action Step must be created for family engagement* Daily phonics instruction (using the EBI) provided in whole and/or small group	Start of Action Step	End of Action Step	Position Responsible for Monitoring  Administrator Reading Specialist District Reading	funds)  *Title I schools must add Title I Application measurable objectives*  Budget – General  Measurable Objective #1 –
Action Steps (Describe the step and include who will implement and how often it will be implemented) *At least one Action Step must be created for family engagement* Daily phonics instruction (using the EBI) provided in whole and/or small group	Start of Action Step	End of Action Step	Position Responsible for Monitoring  Administrator Reading Specialist District Reading	funds)  *Title I schools must add Title I Application measurable objectives*  Budget – General
Action Steps (Describe the step and include who will implement and how often it will be implemented) *At least one Action Step must be created for family engagement* Daily phonics instruction (using the EBI) provided in whole and/or small group	Start of Action Step	End of Action Step	Position Responsible for Monitoring  Administrator Reading Specialist District Reading	funds)  *Title I schools must add Title I Application measurable objectives*  Budget – General  Measurable Objective #1 –
Action Steps (Describe the step and include who will implement and how often it will be implemented) *At least one Action Step must be created for family engagement*  Daily phonics instruction (using the EBI) provided in whole and/or small group setting and in literacy tutoring groups.	Start of Action Step  October 2025	End of Action Step  May 2026	Position Responsible for Monitoring  Administrator Reading Specialist District Reading Office	funds)  *Title I schools must add Title I Application measurable objectives*  Budget – General  Measurable Objective #1 –



Daily phonics instruction (K-2) and daily use of annotation with explicit teacher modeling, guided practice, and independent student application (3-5).	October 2025	April 2026	Administrator Reading Specialist District Reading Office	Budget – General  Measurable Objective #1 –  Literacy
Progress monitor students identified as high-risk on the VALLSS assessment. Continue or adjust intervention strategies based on data.	September 2025	May 2026	Administrator Reading Specialist District Reading Office	Budget – General  Measurable Objective #1 – Literacy
Daily use of annotation with explicit teacher modeling, guided practice, and independent student application.	September 2025	May 2026	Administrator Reading Specialist District Reading Office	Budget – General  Measurable Objective #1 –  Literacy
Collaborative reviews of annotated work.	October 2025	May 2026	Teachers Reading Specialist District Reading Office	Budget – General  Measurable Objective #1 –  Literacy
Use walkthrough checklists to observe annotation routines.	October 2025	May 2026	Administrator	Budget – General  Measurable Objective #1 –  Literacy



October 2025	May 2026	Teachers Reading	Budget – General
		Specialist	
		Office	Measurable Objective #1 –
			Literacy
September 2025	May 2026	Administrator	Budget – General
		= :	
		Office	Measurable Objective #1 –
			Literacy
September 2025	May 2026	Administrator	Budget – General
	,	Reading Specialist	
			Measurable Objective #1 –
			Literacy
			Measurable Objective #4 –
			Family Engagement
February 2026	February 2026	J .	Budget – General
		Classroom teachers	
			Measurable Objective #1 –
			Literacy
			Measurable Objective #4 –
			Family Engagement
	September 2025	September 2025 May 2026  September 2025 May 2026	September 2025  May 2026  Administrator Reading Specialist District Reading Office  September 2025  May 2026  Administrator Reading Office  September 2025  May 2026  Administrator Reading Specialist  Reading Specialist

Division Support: Describe how the Division will support in implementing, monitoring, and evaluating the school's strategies & action steps



# Domain I: Academic Content Area: Math

Barrier(s): 51% of students are proficient or passed advance on the 2025 Mathematics SOL test.

**SMART Goal Statement:** By the end of the 2025-2026 school year, math performance will increase from 51% to 60% by increasing the total number of students who earn a pass proficient math SOL score and those who earn a pass advanced math SOL score.

(Evidence-based) Strategy Name: Systematic Instruction Tier of Evidence: Strong	Description: Provide systematic instruction during the intervention to develop student understanding of mathematics.
<b>Student Measure #1:</b> 60% of students will place in the at/above or on watch bands of the STAR math assessment.	<b>Student Measure #2:</b> 60% of students will demonstrate proficiency rating of mastery or needs improvement on the district math unit assessments.
<b>Staff Measure #1:</b> 100% of teachers will provide small group math instruction.	Staff Measure #2: 100% of teachers will use systematic instruction during math small groups.

Action Steps (Describe the step and include who will implement and how often it will be implemented)  *At least one Action Step must be created for family engagement*	Start of Action Step	End of Action Step	Position Responsible for Monitoring	Budget (local, state, federal funds)
Daily instruction provided in whole and/or small group setting using the EBI.	October 2025	May 2026	Administrator Math Specialist District Math Office	Budget – General  Measurable Objective #2 -  Math
Facilitate teacher professional development using the EBIs	September 2025	October 2025	Math Specialist District Math Office	Budget – General  Measurable Objective #2 -  Math
Monitor implementation of use of the EBI: Systematic Instruction through walkthroughs & observations including lesson plans - continue use of the lesson plan feedback form with focus on	October 2025	April 2026	Administrator Math Specialist District Math Office	Budget – General  Measurable Objective #2 -  Math



and and all and and and and				
process, alignment, content and cognition.				
Monitor student growth progress on STAR and unit assessments by gap group and (state – black, ELL, SWD; federal – SWD, white).	September 2025	May 2026	Administrator Math Specialist District Math Office	Budget – General  Measurable Objective #2 -  Math
Family Engagement - Math data is provided to parents after assessment completion.	September 2025	May 2026	Administrator Math Specialist	Budget – General, Title 1  Measurable Objective #2 - Math  Measurable Objective #4 – Family Engagement
Family Engagement -Math parent night scheduled to share strategies that can be used at home.	March 2026	March 2026	Math Specialist Classroom teachers	Budget – General, Title 1  Measurable Objective #2 - Math  Measurable Objective #4 – Family Engagement
Monthly meetings will be offered to parents to engage in math question/answer sessions.	September 2025	May 2026	Math Specialist Family Engagement Specialist	Budget – General  Measurable Objective #2 - Math  Measurable Objective #4 – Family Engagement

Division Support: Describe how the Division will support in implementing, monitoring, and evaluating the school's strategies & action steps



#### Domain I: Academic Content Area: Science

Barrier(s): 52% of students are proficient or pass advanced on the 2025 Science SOL test.

**SMART Goal Statement:** By the end of the 2025-2026 school year, science performance will increase from 52% to 60% by increasing the total number of students who earn a pass proficient SOL score and those who earn a pass advanced SOL score.

(Evidence-based) Strategy Name:	Description:
Tier of Evidence: Strong	
Student Measure #1: 60% of fifth grade students will demonstrate proficiency or needs improvement on the district science unit assessments.	Student Measure #2: 5 <sup>th</sup> grade students will orally present the findings of a scientific investigation with 60% accuracy. (use science fair data)
Staff Measure #1: By January 2026, 100% of fifth grade teachers will	Staff Measure #2: 100% of teachers will attend Science PD presented by our
successfully analyze unit assessment data to determine next steps for	Science Coaches and Ms. Bickham to build capacity in science instruction.
intervention and remediation.	

Action Steps (Describe the step and include who will implement and how often it will be implemented)  *At least one Action Step must be created for family engagement*	Start of Action Step	End of Action Step	Position Responsible for Monitoring	Budget (local, state, federal funds)
Unit maps developed collaboratively to	September 2025	April 2026	Administrator	Budget – Title
ensure alignment to the science			Science Lead	1/General/Safety Net
curriculum.			Teacher	
			Classroom Teachers	Measurable Objective #3 –
				Science
Monitor instruction through creating	November 2025	May 2026	Administrator	Budget – Title
and implementation of lesson plans.				1/General/Safety Net
Administration and support will				
evaluate through lesson plan reviews,				Measurable Objective #3 –
walkthroughs & observations. We will				Science
continue the use of the lesson plan				



feedback form with focus on process, alignment, content and cognition.				
Family Engagement - Science parent night scheduled to share strategies that can be used at home.	October 2025	October 2025	Administrator Science Lead Teacher Classroom Teachers	Budget – General, Title 1  Measurable Objective #3 – Science  Measurable Objective #4 – Family Engagement
Division Support: Describe how the D	ivision will support in implem	enting, monitoring, ar	nd evaluating the school	s strategies & action steps



# **Domain II: Staffing Supports**

Barrier(s): Candidates to fill vacant teaching positions

**SMART Goal Statement**: By May 2026, hire, train, and maintain quality staff.

(Evidence-based) Strategy Name:	Description:
Tier of Evidence: Choose an item.	
Student Measure #1:	Student Measure #2:
Staff Measure #1: 100% of new and associate teachers will attend	Staff Measure #2: 100% of new and associate teachers will be provided at
school provided new teacher professional development.	least one coaching cycle from the school new teacher mentor, instructional
	coach, or specialist.

	Act	ion Plan		
Action Steps (Describe the step and include who will implement and how often it will be implemented) *At least one Action Step must be created for family engagement*	Start of Action Step	End of Action Step	Position Responsible for Monitoring	Budget (local, state, federal funds)
Attend district level job fairs	June 2025	May 2026	Administration	NA
Monitor TalentEd Hire for new candidate to fill vacant positions	June 2025	May 2026	Administration	NA

Local Educational Agency (LEA) Support: Describe how the LEA will support in implementing, monitoring, and evaluating this strategy. Scheduling and advertising job fairs, contact recommended candidates for completion of requirements for onboarding.



#### **Domain IV: Removing Non-Academic Barriers Supports**

Barrier(s): Chronic absenteeism

**SMART Goal Statement**: By May 2026, the percentage of students identified as chronically absent (missing 10% or more school days) will decrease from 18% to 15%.

(Evidence-based) Strategy Name: Communication  Tier of Evidence: Choose an item.	<b>Description:</b> Regular parent communication, attendance monitoring systems, and positive reinforcement systems.
Student Measure #1: District chronic absenteeism report (OneDrive, PowerSchools)	Student Measure #2: Monitoring chronic absenteeism by subgroup

Staff Measure #1: Staff Measure #2:

Action Plan							
Action Steps  (Describe the step and include who will implement and how often it will be implemented)  *At least one Action Step must be created for family engagement*	Start of Action Step	End of Action Step	Position Responsible for Monitoring	Budget (local, state, federal funds)			
Monitor chronic absenteeism weekly	August 2025	May 2026	Administration	None  Measurable Objective #1 – Student Excellence			
Meet regularly with Student Data Specialists to monitor attendance coding, attendance plans, and attendance conferences	August 2025	May 2026	Administration	None  Measurable Objective #1 – Student Excellence			
Review attendance plans, upload to shared drive, and send shared drive link to the district	August 2025	May 2026	Administration	None			



				Measurable Objective #1 –		
				Student Excellence		
Local Educational Agency (LEA) Support: Describe how the LEA will support in implementing, monitoring, and evaluating this strategy.						
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